



**Monday, October 23, 2023**  
**Board of Commissioners' Meeting**

**AGENDA**

**Renewable Water Resources**

**561 Mauldin Road**

**Greenville, SC 29607**

**Board Room**

**<https://us02web.zoom.us/j/87295842766>**

**4:00 P.M.**

**1. Call to Order**

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1.01 Call to Order

**2. Welcome**

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2.01 Commissioners Present

2.02 Staff Present

2.03 Introduction of Visitors Present

**3. Pledge of Allegiance/Prayer**

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3.01 Pledge of Allegiance/Prayer

**4. Awards and Presentations**

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4.01 Cancer Survivors Park Alliance Check Presentation to Executive Director Kay Roper, Board President Tom Bates, and Board Member Dr. Jeff Giguere by Chairman Chip Fogleman

4.02 Cancer Survivors Park Alliance Presentation by Executive Director Kay Roper

4.03 Presentation of the Best Places to Work Award to Gina Freeman, Project Communications Specialist, by Chairman Fogleman

**5. Safety Moment**

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5.01 Safety Moment - NO ACTION REQUIRED

**6. Activity Update**

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6.01 Chief Executive Officer's Report - NO ACTION REQUIRED

**7. Verbal Reports**

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7.01 Report of the September 27, 2023 Board of Commissioners' Community & Engagement Committee and The Greenville Legislative Delegation Luncheon Meeting presented by Committee Chairman Emily K. DeRoberts

7.02 Verbal Report of the October 5, 2023 Board of Commissioners' Policy Governance Ad Hoc Committee Workshop - presented by Committee Chairman John T. Crawford, Jr.

7.03 Verbal Report of the October 12, 2023 Board of Commissioners' Administration and Finance Committee Meetings - presented by Committee Chairman Thomas K. Coker

7.04 Verbal Report of the October 17, 2023 Board of Commissioners' Policy Governance Ad Hoc Committee Workshop - presented by Committee Chairman John T. Crawford, Jr.

7.05 Verbal Report of the October 17, 2023 Board of Commissioners' Farmers Dinner- presented by Chairman Fogleman

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## **8. Consent Agenda\***

8.01 Minutes of the September 25, 2023 Board of Commissioners' and Leadership Informational Luncheon Meeting\*\*

8.02 Minutes of the September 25, 2023 Board of Commissioners Administration & Finance Committee Meeting\*\*

8.03 Minutes of the September 25, 2023 Board of Commissioners Operations & Planning Committee Meeting\*\*

8.04 Minutes of the September 25, 2023 Board of Commissioners Meeting\*\*

8.05 Minutes of the September 25, 2023 Board of Commissioners Enoree Public Comments Presentation\*\*

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## **9. Administration & Finance - September 25, 2023**

9.01 Investment Summary 09-30-23 - NO ACTION REQUIRED

9.02 Summary of Financial Condition 09-30-23 - NO ACTION REQUIRED

9.03 Operating Expenses by Natural Classification 09-30-23 - NO ACTION REQUIRED

9.04 New Account Fee Classification Report - NO ACTION REQUIRED

9.05 Sustainability Services Scorecard - NO ACTION REQUIRED

9.06 Financial Audit Firm Recommendation

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## **10. Operations & Planning - September 25, 2023**

10.01 Mauldin Road Solar Dryer CMAR Construction Amendment No. 1 (Memo, Map, Resolution)\*\*

10.02 Mauldin Road WRRF Juice System Rehabilitation and Replacement Construction Contract Amendment No. 1 (Memo, Map, Resolution)\*\*

10.03 Long Branch Creek Sewer Upgrade Right of Way Acquisition (Map, Resolution)\*\*

10.04 Verbal Briefing on Upcoming Projects and Items of Interest - NO ACTION REQUIRED

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## **11. Unfinished Business**

11.01 Unfinished Business

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## **12. New Business**

12.01 Designate Nominating Ad Hoc Committee - Chairman Fogleman

12.02 December 8, 2023 Workshop Review - Chairman Fogleman

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## **13. Other Business**

13.01 CEO Look Ahead - CEO Jones

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## **14. Executive Session**

14.01 Receipt of Legal Advice Regarding the Potential Settlement of Legal Claims and Separately Proposed Contractual Agreements

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## **15. Post Executive Session**

15.01 Action on Items in Executive Session, if applicable

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## **16. Adjournment**

16.01 Adjourn the Meeting

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## **17. Meeting Disclosures**

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17.01 \*Consent Agenda: All matters listed under Consent Agenda are considered non-controversial Board action items and are approved as a set with one action. If discussion is desired on an item, it will be removed from the Consent Agenda and placed on the regular Board meeting agenda.

17.02 \*\*Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.



**Monday, October 23, 2023**  
**Centennial Ad Hoc Committee Meeting**

**AGENDA**

**Renewable Water Resources**  
**561 Mauldin Road**  
**Greenville, SC 29607**  
**Board Room**  
**1:15 P.M.**

**1. Call to Order**

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1.01 Meeting Called to Order

**2. Centennial Planning**

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2.01 Centennial Planning

**3. Next Steps**

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3.01 Next Steps

**4. Adjournment**

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4.01 Adjourn the Meeting

**5. Meeting Disclosures**

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5.01 \*Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.



**Monday, October 23, 2023**  
**Operations and Planning Committee Meeting**

**AGENDA**

**Renewable Water Resources**  
**561 Mauldin Road**  
**Greenville, SC 29607**  
**Board Room**  
**2:30 P.M.**

**1. Call to Order**

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1.01 Call to Order

**2. Welcome**

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2.01 Commissioners: Committee Chair Danny Holliday, John T. Crawford Jr., Phyllis Henderson, Ray Overstreet, Tab Patton

2.02 Non-Committee Members and Staff Present

2.03 Recognition and Introduction of Visitors Present

**3. Mauldin Road Solar Dryer CMAR Construction Amendment No. 1**

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3.01 Mauldin Road Solar Dryer CMAR Construction Amendment No. 1 (Memo, Map, Resolution)\*\*

**4. Mauldin Road WRRF Juice System Rehabilitation and Replacement Construction Contract Amendment No. 1**

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4.01 Mauldin Road WRRF Juice System Rehabilitation and Replacement Construction Contract Amendment No. 1 (Memo, Map, Resolution)\*\*

**5. Long Branch Creek Sewer Upgrade Right of Way Acquisition**

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5.01 Long Branch Creek Sewer Upgrade Right of Way Acquisition (Map, Resolution)\*\*

**6. New Business**

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6.01 Verbal Briefing on Upcoming Projects and Items of Interest - NO ACTION REQUIRED

**7. Unfinished Business**

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7.01 Unfinished Business

**8. Other Business**

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8.01 Other Business

**9. Meeting Disclosures**

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9.01 \*\*Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.

**10. Adjournment**

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10.01 Adjourn the Meeting

**DATE:** October 23, 2023  
**TO:** Board of Commissioners  
**FROM:** Bryan Kohart  
**CC:** Joel Jones, David Niese, Becca Bowyer  
**SUBJECT:** Mauldin Road Solar Dryer CMAR  
Construction Contract Amendment No. 1



**BOARD OF COMMISSIONERS'  
MEMORANDUM**

The Mauldin Road Solar Dryer project is utilizing a CMAR delivery method. One benefit of CMAR is flexibility in project delivery, like issuing work packages in segments as design is completed.

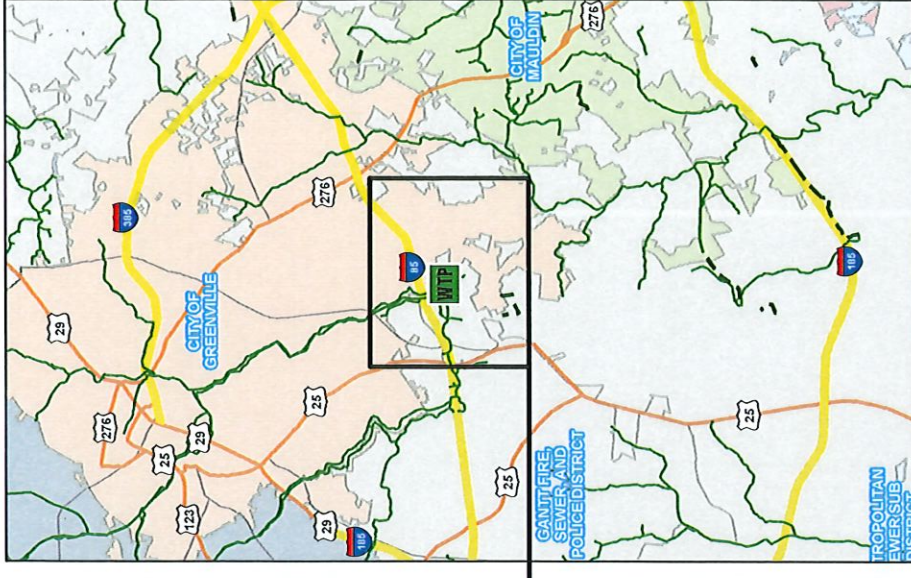
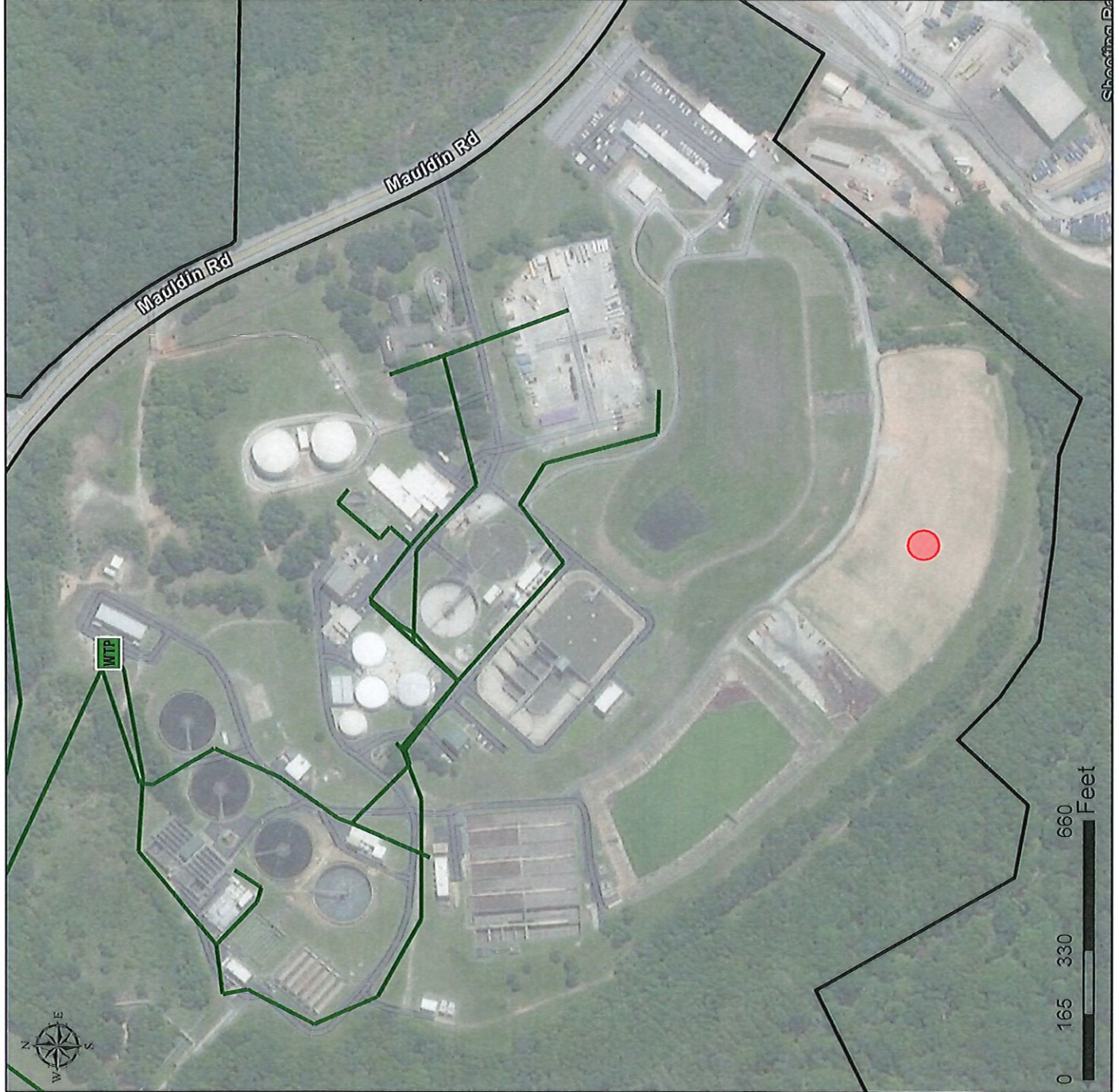
The site work design has been partially completed and an early works package has been issued and consists of constructing a new grit pad and access road at the solar dryer site. Staff has negotiated a contract amendment to address these work items.

Project Name	Mauldin Rd. Solar Dryer
Project Number	PRJ-00020
Contractor	Harper Corp.
Amendment Not-to-Exceed Cost	\$1,629,475.77
Amendment No.	1
Previous Contract Value	\$40,000
Total Contract Value	\$1,669,475.77
Amendment Extension (days)	170

Staff recommends the Board approve and authorize the Chief Executive Officer to execute Amendment No. 1 to the contract with Harper Corp. for \$1,629,475.77 increasing the overall contract to a not-to-exceed amount of \$1,669,475.77.

# Mauldin Road WRRF

## Solar Dryer



- Project Location
- WTP ReWa WRRF
- PS ReWa Pump Station
- ReWa Gravity Main
- ReWa Force Main
- ReWa WRRF Boundary

This map is a product of ReWa. The accuracy and completeness of the lines and boundaries displayed on this map are believed to be accurate. ReWa expressly disclaims any responsibility or liability for this map.

**BOARD OF COMMISSIONERS'  
RESOLUTION**



Mauldin Road Solar Dryer CMAR Construction Amendment No. 1

WHEREAS the Mauldin Road Solar Dryer Amendment No. 1 consists of an early works package to improve biosolids handling and site access;

WHEREAS, Harper Corp. has previously been awarded \$40,000 for pre-construction services;

WHEREAS, Staff has negotiated a fee not to exceed \$1,629,475.77 for construction services;

NOW, THEREFORE, BE IT that Renewable Water Resources does hereby amend the contract with Harper Corp. and authorize the Chief Executive Officer and/or his designee to execute an amendment to bring the total contract to a not-to-exceed amount of \$1,669,475.77; and for a duration of 170 days.

The above Resolution, upon motion duly made, was passed and approved by the Board of Commissioners of Renewable Water Resources at a regular meeting held on the 23<sup>rd</sup> day of October 2023.

\_\_\_\_\_  
R. L. FOGLEMAN, JR., CHAIRMAN

ATTEST:

\_\_\_\_\_  
CLINTON J. THOMPSON, SECRETARY/TREASURER



**DATE:** October 23, 2023  
**TO:** Board of Commissioners  
**FROM:** Brianna Wallace  
**CC:** Joel Jones, David Niese, Becca Bowyer  
**SUBJECT:** Mauldin Road WRRF Juice System  
Rehabilitation and Replacement  
Construction Contract Amendment No. 1



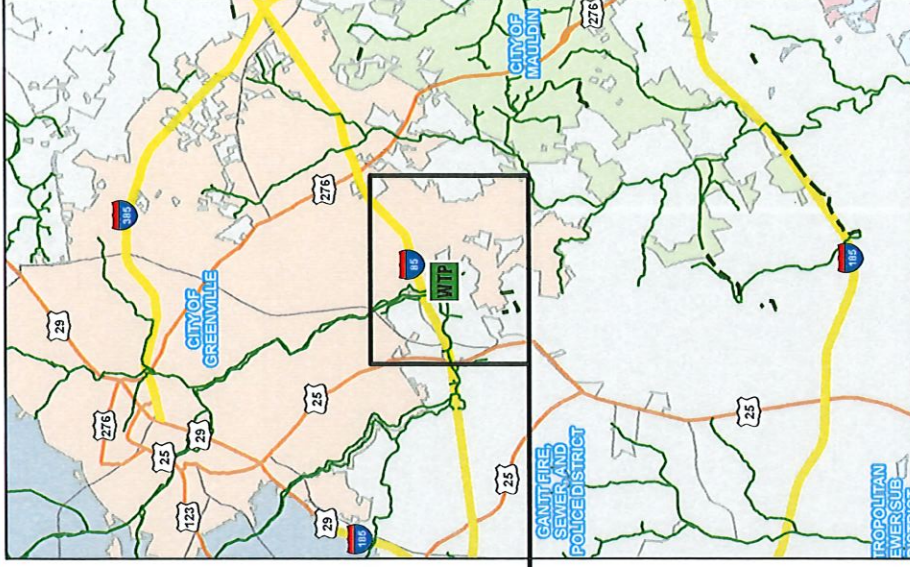
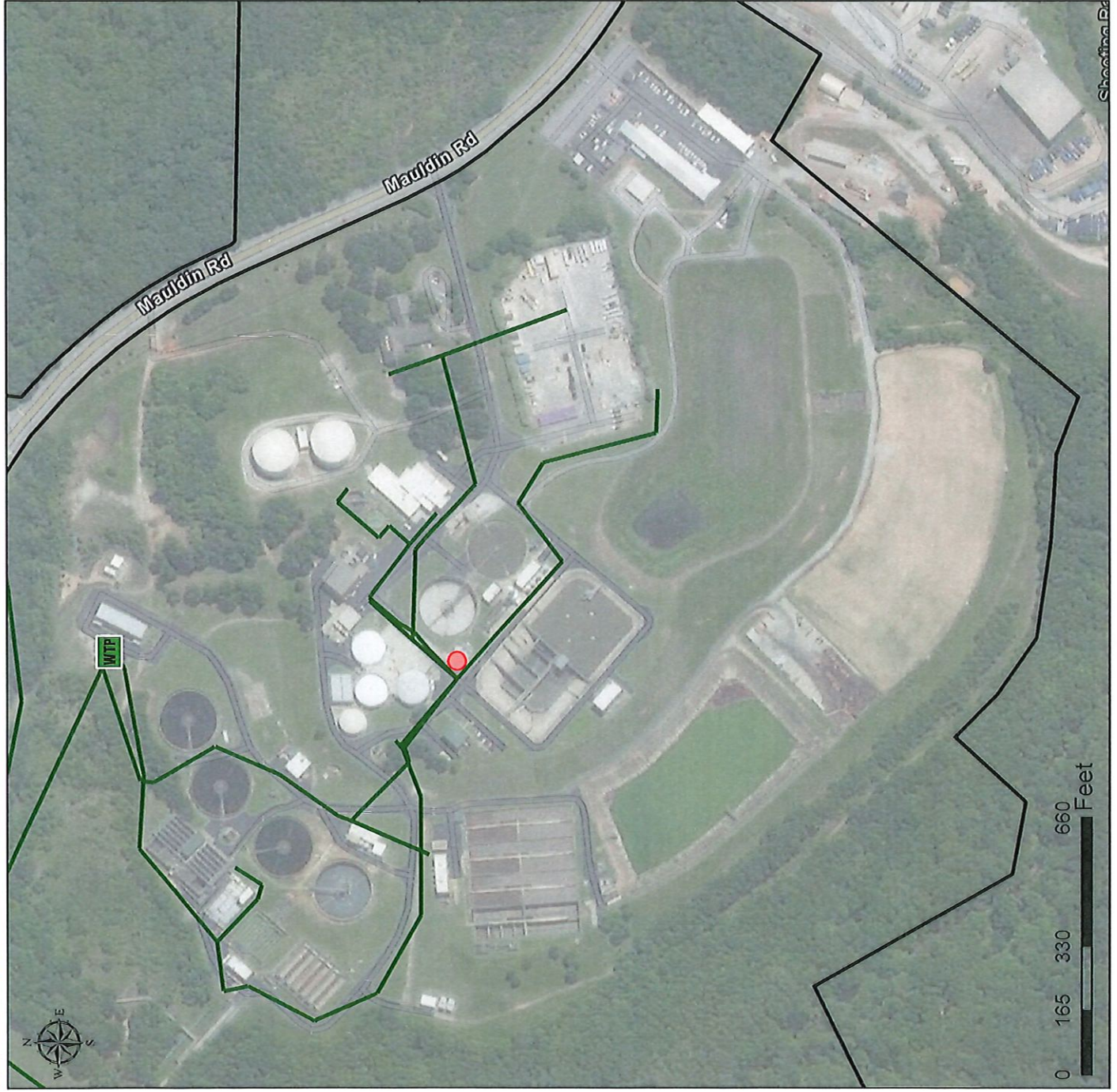
**BOARD OF COMMISSIONERS'  
MEMORANDUM**

The Mauldin Road WRRF Juice System Rehabilitation and Pump Replacement project is currently under construction by JL Construction Company, Inc. A contract amendment is needed to change the juice piping material and to address additional work items not included in the original construction award. Staff has negotiated a contract amendment to address the pipe material change and additional work items.

Project Name	Mauldin Road WRRF Juice System Rehabilitation and Replacement
Project Number	PRJ-00016
Contractor	JL Construction Company, Inc.
Amendment Not-to-Exceed Cost	\$71,464
Amendment No.	1
Previous Contract Value	\$1,152,985
Total Contract Value	\$1,224,449
Amendment Extension (days)	90

Staff recommends the Board approve and authorize the Chief Executive Officer to execute Amendment No. 1 to the contract with JL Construction Company, Inc. for \$71,464 increasing the overall contract to a not-to-exceed amount of \$1,224,449.

# Mauldin Road WRRF Juice System Rehabilitation and Replacement (PRJ-00016)



- Project Location
- WTF ReWa WRRF
- P ReWa Pump Station
- ReWa Gravity Main
- ReWa Force Main
- ReWa WRRF Boundary

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**BOARD OF COMMISSIONERS'  
RESOLUTION**



Mauldin Road WRRF Juice System Rehabilitation and Replacement Construction Contract  
Amendment No. 1

WHEREAS the Mauldin Road WRRF Juice System Rehabilitation and Replacement Construction Amendment No. 1 consists of work for material changes and other additional work items;

WHEREAS, JL Construction Inc. has previously been awarded \$1,152,985 for construction services;

WHEREAS, Staff has negotiated a fee not to exceed \$71,464 for additional construction services;

NOW, THEREFORE, BE IT RESOLVED that Renewable Water Resources does hereby amend the contract with JL Construction, Inc. and authorize the Chief Executive Officer and/or his designee to execute an amendment to bring the total contract to a not-to-exceed amount of \$1,224,449.; and for an increased duration of 90 days, to bring the total contract time to 390 days.

The above Resolution, upon motion duly made, was passed and approved by the Board of Commissioners of Renewable Water Resources at a regular meeting held on the 23<sup>rd</sup> day of October 2023.

\_\_\_\_\_  
R. L. FOGLEMAN, JR., CHAIRMAN

ATTEST:

\_\_\_\_\_  
CLINTON J. THOMPSON, SECRETARY/TREASURER

**BOARD OF COMMISSIONERS'  
RESOLUTION**



Long Branch Creek Sewer Upgrade Right of Way Acquisition

WHEREAS, the Long Branch Creek Sewer Upgrade Project consists of upgrading approximately 3.2 miles of gravity sewer roughly adjacent to Long Branch Creek from Lily St to Willard St; and

WHEREAS, Staff and Renewable Water Resource's (ReWa) consulting engineer, Brown and Caldwell, have determined it is necessary to acquire rights of way either by way of gift, purchase, or by the exercise of eminent domain in accordance with ReWa procedures;

WHEREAS, ReWa is a body politic under the laws of the State of South Carolina and has rights under the Eminent Domain Procedure Act;

NOW, THEREFORE, BE IT RESOLVED that the Chief Executive Officer and/or his designee are directed to proceed with this project and acquire through gift, purchase, or by exercise of eminent domain, rights of way and/or land over properties needed to construct, operate, and maintain the proposed infrastructure. This authority is to include, but not be limited to, the institution of any and all other actions reasonably associated with acquiring the necessary rights of way for construction.

BE IT FURTHER RESOLVED that in the event the rights of way cannot be acquired by gift or purchase, the Chief Executive Officer and/or his designee shall cause to be instituted condemnation proceedings to exercise ReWa's right of eminent domain under the provisions of S.C. Code Ann. Section 28-2-10, *et seq.* by way of trial as set forth in S.C. Code Ann. Section 28-2-240, as amended.

BE IT FURTHER RESOLVED that the Chief Executive Officer and/or his designee are authorized to negotiate special terms and conditions with property owners as part of such acquisition, where appropriate, which are not inconsistent with the needs of ReWa.

BE IT RESOLVED that should any lien holder, existing or otherwise, attempt to take any action or make any claims which would interfere with ReWa's right to construct, operate and maintain the Project, ReWa has rights under the law to counteract such interference, including the Right of Eminent Domain, pursuant to Title 28, Chapter 2 of the Code of Laws of South Carolina 1976, as amended, including Section 28-2-90, and ReWa affirms that it will take any such action necessary to counteract such interference.

RENEWABLE WATER RESOURCES  
BOARD OF COMMISSIONERS' RESOLUTION

The above Resolutions, upon motion duly made, were passed and approved by the Board of Commissioners of ReWa at a regular meeting held on the 23<sup>rd</sup> day of October 2023.

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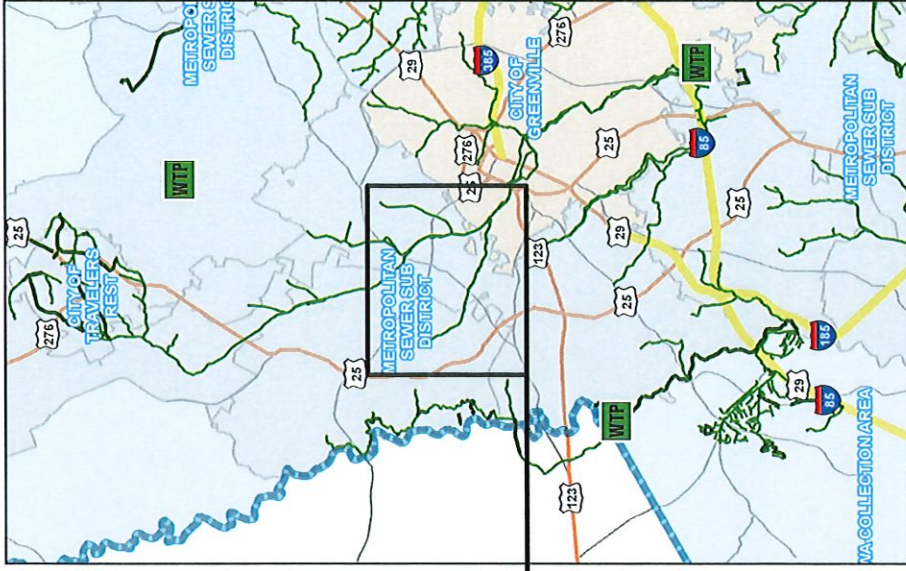
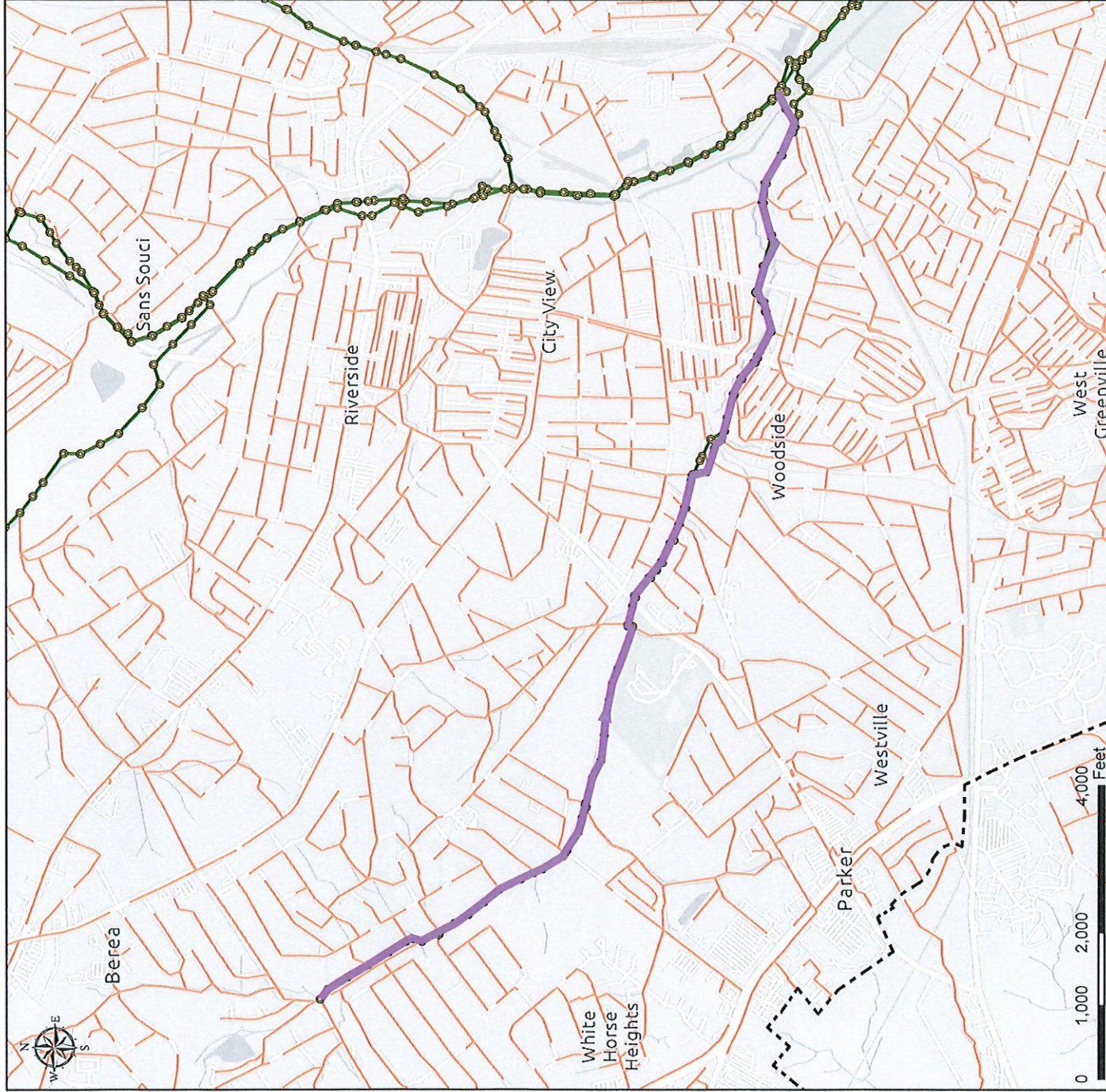
R. L. FOGLEMAN, JR., CHAIRMAN

ATTEST:

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CLINTON J. THOMPSON, SECRETARY/TREASURER

# Long Branch Creek Gravity Upgrade (PRJ-00007)



- Proposed Pump Station
- Proposed Force Main
- Proposed Gravity Main
- ReWa WRRF
- ReWa Pump Station
- ReWa Force Main
- ReWa Gravity Main

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 Date Expired: 10/15/2023



**Monday, October 23, 2023**  
**Administration and Finance Committee Meeting**

**AGENDA**  
**Renewable Water Resources**  
**561 Mauldin Road**  
**Greenville, SC 29607**  
**Board Room**  
**3:15 PM**

**1. Call to Order**

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1.01 Meeting Called to Order

**2. Welcome**

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2.01 Committee Members: Committee Chair Thomas H. Coker III, Clinton J. Thompson, Daniel P. Hamilton, Emily K. DeRoberts, & George W. Fletcher

2.02 Non-Committee Members and Staff

2.03 Recognition and Introduction of Visitors Present

**3. Investment Summary**

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3.01 Investment Summary 09-30-23 - NO ACTION REQUIRED

**4. Summary of Financial Condition**

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4.01 Summary of Financial Condition 09-30-23 - NO ACTION REQUIRED

**5. Operating Expenses by Natural Classification**

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5.01 Operating Expenses by Natural Classification 09-30-23 - NO ACTION REQUIRED

**6. New Account Fee Classification Report**

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6.01 New Account Fee Classification Report - NO ACTION REQUIRED

**7. Auditor Recommendation**

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7.01 Auditor Recommendation

**8. Sustainability Services Scorecard**

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8.01 Sustainability Services Scorecard - NO ACTION REQUIRED

**9. New Business**

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9.01 New Business

**10. Unfinished Business**

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10.01 Unfinished Business

**11. Other Business**

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11.01 Other Business

**12. Adjournment**

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12.01 Adjourn the meeting

**13. Meeting Disclosures**

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13.01 \*\*Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.



**Renewable Water Resources**  
**Cash and Investment Summary**  
**September 30, 2023**

	Interest Rate	Balance August 31, 2023	Balance September 30, 2023	Period Change
<b>Cash and investments by institution</b>				
U.S. Bank debt service fund <sup>1</sup>	0.001%	\$ 17,265,264	\$ 19,905,801	\$ 2,640,537
Southern First Bank MM	5.380%	30,035,749	30,168,729	132,980
Southern First Bank MM NAF	5.380%	623,438	626,198	2,760
UBS Financial Services	1.850%	6,710,160	6,722,080	11,920
UBS Financial Services NAF	0.788%	12,217,960	12,240,140	22,180
MBS-Multi Bank Securities	1.258%	1,456,165	1,459,728	3,563
SC Local Government Investment Pool NAF	5.606%	1,020,843	1,025,547	4,704
SC Local Government Investment Pool	5.606%	106,538	107,029	491
Truist checking	0.350%	4,790,599	13,720,568	8,929,969
Truist new account fee	0.050%	506,128	507,136	1,008
Truist Peters Creek	0.050%	77,209	77,366	157
Petty cash	n/a	2,430	2,473	43
<b>Total funds</b>		<b>\$ 74,812,483</b>	<b>\$ 86,562,795</b>	<b>\$ 11,750,312</b>
<b>Less: Restricted funds</b>				
U.S. Bank debt service fund <sup>1</sup>		\$ 17,265,264	\$ 19,905,801	\$ 2,640,537
Bond covenant: operations & maintenance <sup>2</sup>		4,195,780	4,195,780	-
<b>Total restricted funds</b>		<b>21,461,044</b>	<b>24,101,581</b>	<b>2,640,537</b>
<b>Total unrestricted funds<sup>3</sup></b>		<b>53,351,439</b>	<b>62,461,214</b>	<b>9,109,775</b>
<b>Less: Committed and assigned funds</b>				
Committed: new account fee <sup>4</sup>		8,793,469	9,591,549	798,080
Assigned: emergency <sup>5</sup>		2,083,111	2,083,111	-
<b>Total committed and assigned funds</b>		<b>10,876,580</b>	<b>11,674,660</b>	<b>798,080</b>
<b>Total available funds</b>		<b>\$ 42,474,859</b>	<b>\$ 50,786,554</b>	<b>\$ 8,311,695</b>

<sup>1</sup> Funds held in trust for upcoming principal and interest payments in accordance with section 4.08 of the series resolution adopted December 6, 2004.

<sup>2</sup> Funds restricted for operating & maintenance expenses in accordance with the bond resolution adopted June 14, 2010.

<sup>3</sup> Unrestricted funds are generally available and not legally restricted. While unrestricted cash reserves are generally available, it is ReWa's policy to maintain the following liquidity target:  
- 250 days of cash on hand: unrestricted cash and investments divided by total operating expenses before depreciation, expressed in number of days.

<sup>4</sup> Monies received from new account fees committed to fund capacity increases.

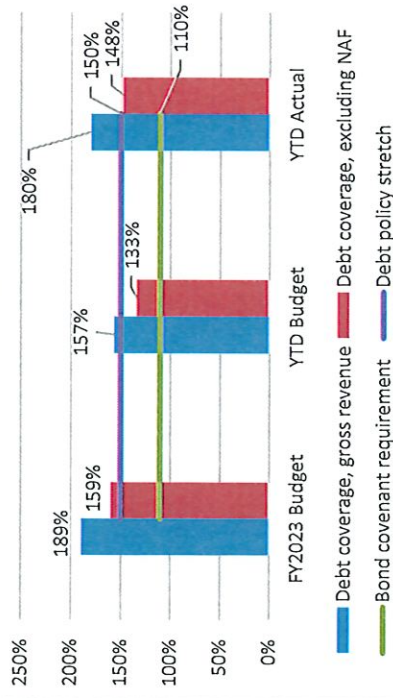
<sup>5</sup> Monies assigned for emergency expenditures.

**Renewable Water Resources**  
**Summary of Financial Condition**  
**January 1, 2023 - September 30, 2023**

	FY 2023 Budget	YTD Budget	YTD Actual	Favorable (Unfavorable) USD	Favorable (Unfavorable) %
<b>Revenue</b>					
Domestic and commercial	\$ 94,647,970	\$ 70,985,977	\$ 73,311,170	\$ 2,325,193	3%
Industrial	8,557,600	6,418,200	6,139,184	(279,016)	(4%)
New account fee (NAF)	10,000,000	7,500,000	10,373,708	2,873,708	38%
Septic haulers and other	760,000	570,000	494,768	(75,232)	(13%)
Unrestricted investment revenue	250,000	187,500	1,431,520	1,244,020	663%
Investment fair value adjustment	-	-	364,791	364,791	(100%)
Miscellaneous revenue	190,000	142,500	445,677	303,177	213%
<b>Gross revenue</b>	<b>\$ 114,405,570</b>	<b>\$ 85,804,177</b>	<b>\$ 92,560,818</b>	<b>\$ 6,756,641</b>	<b>8%</b>
<b>Expense</b>					
<b>Administration</b>					
Administrative finance	\$ 11,701,655	\$ 7,157,187	\$ 7,053,612	\$ 103,575	1%
Business services	3,105,856	2,340,213	2,342,945	(2,732)	(0%)
Human resources	3,734,725	2,119,765	1,981,498	138,267	7%
Information technology	3,694,398	3,027,487	2,992,923	34,564	1%
<b>Technical operations</b>					
Collections & maintenance	6,476,621	4,835,682	4,233,044	602,638	12%
Engineering	885,361	646,790	688,545	(41,755)	(6%)
Regulatory services	7,321,775	5,483,543	4,994,747	488,796	9%
Water resource recovery facilities	13,428,970	10,078,154	10,326,069	(247,915)	(2%)
Total O&M departmental expense	50,349,361	35,688,821	34,613,383	1,075,438	3%
Debt service	33,919,657	31,953,631	32,241,057	(287,426)	(1%)
<b>Total operational expense &amp; debt</b>	<b>\$ 84,269,018</b>	<b>\$ 67,642,452</b>	<b>\$ 66,854,440</b>	<b>\$ 7,888,012</b>	<b>1%</b>
<b>Contribution to capital</b>			<b>\$ 25,706,378</b>		

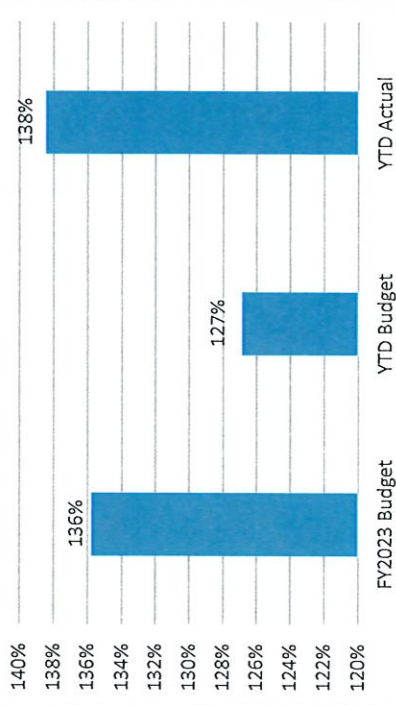
## Key Operating Metrics

### Debt Coverage<sup>(1)</sup>



<sup>(1)</sup>Percentage of revenue after operating expense to cover long term debt payments

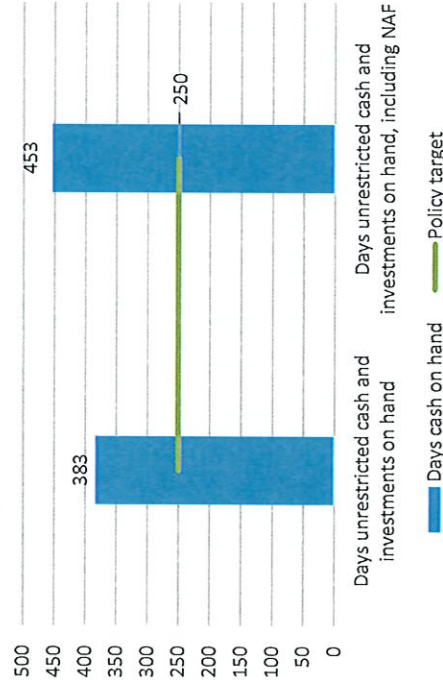
### Rate Adequacy<sup>(2)</sup>



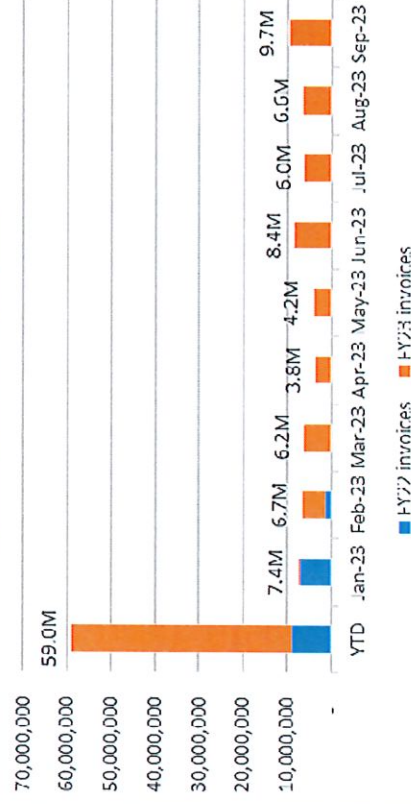
<sup>(2)</sup>Revenue coverage for both operating and long term debt expense

## YTD Project Payments

### Days Cash on Hand



### Project Payments by Month



**Renewable Water Resources**  
**Operating Expenses by Natural Classification**  
**January 1, 2023 - September 30, 2023**

Operating Expenses	2023 Budget	September 2023 YTD Budget	September 2023 YTD Actual	(Favorable)/Unfavorable \$ Variance	% Variance
<b>Employee related expenses</b>					
Salaries	\$ 15,012,905	\$ 11,101,422	\$ 10,265,169	\$ (836,253)	(7.5%)
Payroll taxes	1,133,138	844,755	752,082	(92,673)	(11.0%)
Insurance	1,843,195	1,375,331	1,276,316	(99,015)	(7.2%)
OPEB	1,700,000	603,000	590,919	(12,081)	(2.0%)
Retirement	2,678,836	1,981,066	1,799,296	(181,770)	(9.2%)
Uniforms	128,387	99,029	79,008	(20,021)	(20.2%)
Workers' compensation insurance	212,869	212,869	157,732	(55,137)	(25.9%)
Unemployment	5,000	3,750	-	(3,750)	(100.0%)
Employee wellness	245,704	184,278	162,866	(21,412)	(11.6%)
<b>Utilities</b>					
Utilities	4,677,888	3,501,265	3,374,757	(126,508)	(3.6%)
Telephones and communications	342,506	271,980	266,524	(5,456)	(2.0%)
<b>Contracted Services</b>					
Customer service & billing	3,580,223	2,686,017	2,582,322	(103,695)	(3.9%)
Contracted services	5,275,349	4,265,466	4,790,814	525,348	12.3%
Solids disposal	3,107,138	2,330,354	2,086,773	(243,581)	(10.5%)
<b>Materials, supplies, and maintenance</b>					
R&M equipment	1,296,551	985,479	813,265	(172,214)	(17.5%)
R&M building and grounds	493,659	385,999	385,052	(947)	(0.2%)
R&M electrical	448,162	342,681	469,302	126,621	37.0%
Laboratory equipment and supplies	128,175	100,411	103,645	3,234	3.2%
Vehicle supplies	170,018	128,518	121,727	(6,791)	(5.3%)
Office and cleaning supplies	236,080	167,600	197,155	29,555	17.6%
Equipment supplies	44,420	33,030	2,735	(30,295)	(91.7%)
Gasoline	150,260	112,694	134,246	21,552	19.1%
Fuel oil	185,100	136,763	100,042	(36,721)	(26.9%)
Tools	28,650	21,813	18,631	(3,182)	(14.6%)
<b>Chemicals</b>					
Chemicals	2,333,167	1,798,433	2,277,963	479,530	26.7%
<b>Administration and other</b>					
General insurance	714,676	713,426	742,690	29,264	4.1%
Contingency	2,000,000	-	21,377	21,377	-
Legal	300,000	225,000	245,762	20,762	9.2%
Public relations	481,000	360,875	351,386	(9,489)	(2.6%)
Bad debt	300,000	-	(81,490)	(81,490)	(100.0%)
Administrative expenses	496,775	237,308	190,549	(46,759)	(19.7%)
<b>Training, professional &amp; travel</b>					
Travel	162,616	120,105	99,883	(20,222)	(16.8%)
Employee professional expenses	436,914	358,104	234,885	(123,219)	(34.4%)
<b>Total Operating Expenses</b>	<b>\$ 50,349,361</b>	<b>\$ 35,688,821</b>	<b>\$ 34,613,383</b>	<b>\$ (1,075,438)</b>	<b>(3.0%)</b>

Renewable Water Resources  
NAF Classification Report



	Subdivision		Multi-family		Individual Home		Septic to Sewer		Mixed Use		Commercial		Retail		Totals	
	FY22	FY23	FY22	FY23	FY22	FY23	FY22	FY23	FY22	FY23	FY22	FY23	FY22	FY23	FY22	FY23
January	\$ 257,500	\$ 342,500	\$ -	\$ 3,750	\$ 20,000	\$ 27,500	\$ -	\$ 7,500	\$ 5,667	\$ 146,250	\$ 72,500	\$ 142,500	\$ -	\$ 48,450	\$ 365,667	\$ 718,450
February	794,500	815,000	537,500	5,000	50,000	52,500	-	5,000	1,108	45,000	67,500	80,000	-	24,300	1,448,608	1,026,800
March	1,340,000	745,000	-	3,750	65,000	33,750	7,500	5,000	286,600	10,000	97,500	37,500	2,700	18,000	1,799,300	853,000
April	715,000	886,600	-	686,250	77,500	63,400	7,500	5,000	172,658	33,608	102,500	25,000	-	6,300	1,075,158	1,686,158
May	540,000	637,500	20,000	292,500	70,000	52,500	5,000	5,000	419,692	-	175,000	20,000	333,600	20,000	1,563,292	1,222,500
June	718,750	1,050,000	422,217	200,000	95,000	50,000	2,500	2,500	1,425	583	105,000	37,500	62,500	14,400	1,407,392	1,354,983
July	422,500	1,005,000	1,250	-	67,500	17,500	-	5,000	-	-	340,000	115,000	4,700	10,800	835,950	1,153,300
August	382,500	845,000	890,000	3,750	37,500	37,500	5,000	5,000	9,900	-	35,000	67,500	4,700	24,900	1,359,900	983,650
September	617,500	677,500	23,750	20,000	80,000	35,000	5,000	5,000	-	13,967	75,000	30,000	126,600	593,400	927,850	1,374,867
October	524,500	-	16,875	-	81,875	7,500	7,500	-	8,934	-	77,500	14,700	14,700	731,884	620,875	-
November	507,500	-	6,875	-	45,000	-	2,500	-	-	-	50,000	9,000	9,000	620,875	-	-
December	957,500	-	7,500	-	75,000	-	2,500	-	11,447	-	115,000	6,300	6,300	1,175,247	-	-
<b>Totals</b>	<b>\$ 7,775,750</b>	<b>\$ 6,984,100</b>	<b>\$ 1,925,967</b>	<b>\$ 1,215,000</b>	<b>\$ 764,375</b>	<b>\$ 369,650</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 917,430</b>	<b>\$ 249,408</b>	<b>\$ 1,312,500</b>	<b>\$ 750,000</b>	<b>\$ 560,100</b>	<b>\$ 760,550</b>	<b>\$ 13,301,122</b>	<b>\$ 10,373,708</b>

Year-Over-Year Totals      Refunds      Receivables / Outstanding Deposits      NAF per the Summary of Financial Condition

Year-Over-Year Totals	\$ 10,773,116	\$ 10,373,708
Refunds	\$ (15,008)	
Receivables / Outstanding Deposits	\$ 2,500	
NAF per the Summary of Financial Condition	\$ 13,288,614	\$ 10,373,708

