

MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
MONDAY, NOVEMBER 27, 2023 – 12:00 P.M.



## **BOARD OF COMMISSIONERS' CENTENNIAL AD HOC COMMITTEE MINUTES**

Minutes of Renewable Water Resources (ReWa) Centennial Ad Hoc Committee Meeting held Monday, November 27, 2023.

The meeting was called to order by Committee Chairman Fletcher at 12:00 P.M.

Commissioners Present: Committee Chairman George Fletcher, Phyllis Henderson, and Ray Overstreet

Commissioner Present via Zoom: Emily DeRoberts

Non-Committee Members Present: Danny Holliday

Commissioner Absent: None

Staff Present: Chief Executive Officer Joel Jones, Chief Operating Officer Rebecca F. West, Sustainability Services Officer Kaye Davis, Operations Services Officer Angie Price, Director of Communications Chad Lawson, Director of Information Technology Louris, Director of Resource Recovery Brian Smith, Communications Business & Operations Manager Gina Freeman, Engineering Project Manager I Jeff Case, Talent and Development Program Manager Wes, John Ryan, Senior Executive Administrator Rebecca Steifle and Executive Administrative Assistant Kendra Kennedy

Visitors Present: Michael Corley of Conestee Nature Preserve, Kevin Laird of Goodwyn Mills Cawood, and Rivers Stilwell of Nexsen Maynard

Committee Chairman Fletcher provided opening remarks.

Sustainability Services Officer Davis reviewed the scoring matrix and introduced the three employees invited to attend the meeting and score the presentations. Those employees were:

1. Director of Information Technology Toby Louris
2. Director of Resource Recovery Brian Smith
3. Talent and Development Program Manager Wes Wessinger

The following presentations were provided for consideration by the Committee for its Centennial Project:

1. Conestee Connector / Laurel Creek provided by Michael Corley, Executive Director of Conestee Nature Preserve

2. Unity Park provided by Kevin Laird, EVP of Goodwyn Mills Cawood
3. The One Clean Water Foundation provided by Chad Lawson, Director of Communications at ReWa
4. The Clean Water Connector Trail provided by Angie Price, Operations Services Officer at ReWa

Questions were answered during and after the presentations.

Sustainability Services Officer Davis provided instructions to those scoring the projects and discussed next steps. She indicated Senior Executive Administrator Steifle would be emailing a summary of the scoring results to the Centennial Ad Hoc Committee by December 4<sup>th</sup>.

Commissioner DeRoberts asked several questions directed at Mr. Corely and he answered.

There being no further business, the meeting was adjourned at 1:00 P.M.



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R. L. FOGLEMAN, JR., CHAIRMAN



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CLINTON J. THOMPSON, SECRETARY/TREASURER

*Notification of meeting was distributed on November 21, 2023, to The Greenville News, Tribune Times, The Laurens County Advertiser, The Spartanburg Herald Journal, The Anderson Observer, Greenville County Council, [www.rewaonline.org](http://www.rewaonline.org), and ReWa Headquarters.*

RENEWABLE WATER RESOURCES  
BOARD OF COMMISSIONERS' CENTENNIAL AD HOC COMMITTEE MEETING

MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
MONDAY, NOVEMBER 27, 2023



## NOMINATING AD HOC COMMITTEE MINUTES

Minutes of the Renewable Water Resources' (ReWa) Nominating Ad Hoc Committee held Monday, November 27, 2023, at Renewable Water Resources.

The meeting was called to order by Committee Chairman Holliday at 1:30 P.M.

ReWa Commissioners Present: Committee Chairman Danny Holliday, Thomas K. Coker, III, and Ray C. Overstreet

Commissioners Absent: None

ReWa Staff Present: Senior Executive Administrator Rebecca Steifle

Visitors Present: None

The Committee discussed the slate of officers for 2024. On motion by Commissioner Coker and seconded by Commissioner Overstreet, the Committee recommends the Board approve the following Officers at the December 18, 2023, Board meeting:

R. L. (Chip) Fogleman, Jr., Chairman  
Emily K. DeRoberts, Vice Chairman  
Clinton (Clint) J. Thompson, Secretary/Treasurer

There being no further business, the meeting adjourned at 1:34 P.M.

  
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R. L. FOGLEMAN, JR., CHAIRMAN

  
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CLINTON J. THOMPSON, SECRETARY/TREASURER

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MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
THURSDAY, DECEMBER 14, 2023 – 9:00 A.M.



## **BOARD OF COMMISSIONERS' COMPENSATION COMMITTEE MINUTES**

Minutes of Renewable Water Resources (ReWa) Compensation Committee Meeting  
held Thursday, December 14, 2023.

The meeting was called to order by Chairman Fogleman at 9:00 pm.

Commissioners present: Chairman Fogleman, Vice Chairman DeRoberts and  
Secretary/Treasurer Thompson.

Staff Present: CEO Joel Jones was present for a portion of the meeting

CEO Jones provided a report on his Leadership Goals and Accomplishments for 2023,  
as well as his 2023 priorities, goals, and strategies. These focused on the  
organization's seven (7) goals:

1. Increase investment in employee recruitment, development, and retention to assure a diverse, professional, and sustainable workforce
2. Strategically engage stakeholders to elevate ReWa as a community partner, preferred employer, and industry leader
3. Develop a long-range capital, budget and rate strategy that includes innovative strategies to adequately fund reinvestment in the ReWa system while striving for affordability
4. Achieve alignment of priorities and unity of purpose among all ReWa employees, staff and leaders and Board members through intentional communication and assessment
5. Build ReWa's existing employee safety, security and wellness areas into employee led "best in class" programs
6. Implement a formal continuous improvement program that includes ongoing process evaluations, training, metrics, and accountability
7. Continue to transform ReWa - people, processes and facilities - into a national example and destination for environmental stewardship, innovation, technology and education

This report was discussed, and CEO Jones was dismissed from the meeting. After returning to the meeting, as a result of CEO Jones' performance, Vice Chairman DeRoberts motioned to recommend to the full Board for CEO Jones to receive a merit increase and a bonus. Secretary/Treasurer Thompson seconded and the motioned carried unanimously.

There being no further business, the meeting adjourned at 10:00 A.M.

APPROVED:

  
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R. L. FOGLEMAN, JR., CHAIRMAN

  
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CLINTON J. THOMPSON, SECRETARY/TREASURER

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MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
MONDAY, DECEMBER 18, 2023 – 1:15 P.M.



## **BOARD OF COMMISSIONERS' CENTENNIAL AD HOC COMMITTEE MINUTES**

Minutes of Renewable Water Resources (ReWa) Centennial Ad Hoc Committee Meeting held Monday, December 18, 2023.

The meeting was called to order by Committee Chairman Fletcher at 1:20 P.M.

Commissioners Present: Committee Chairman George Fletcher, Emily DeRoberts, Phyllis Henderson, Danny Holiday, and Ray C. Overstreet

Commissioner Present via Zoom: None

Non-Committee Members Present: None

Commissioner Absent: None

Staff Present: Chief Executive Officer Joel Jones, Chief Operating Officer Rebecca F. West, Sustainability Services Officer Kaye Davis, Director of Communications Chad Lawson, Communications Business & Operations Manager Gina Freeman, IT Desktop Support Administrator John Ryan, Executive Administrative Assistant Kendra McCaskill and Communications Intern Noelle Hines.

Committee Chairman Fletcher provided opening remarks.

Director of Communications Lawson provided updates on historical data and communications efforts moving forward.

Sustainability Services Officer Davis reviewed the scoring matrix results from staff. The results were as follows:

1. The Clean Water Connector Trail
2. The One Clean Water Foundation
3. Laurel Creek Trail
4. Unity Park

Questions were answered regarding the scoring matrix results.

Discussion of the next steps for the Centennial Project took place. Commissioner Henderson motioned that ReWa move forward with The Clean Water Connector Trail for the first two years of the proposed budget project. Commissioner Henderson additionally motioned that the One




Clean Water Foundation be revisited in 2024 once more structure is in place regarding this project. Commissioner DeRoberts seconded each motion. Motions carried unanimously.

Committee Chairman Fletcher stated the committee would recommend their project plans to the Board at the January Board of Commissioners' Meeting.

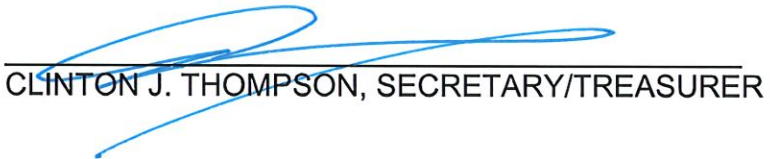
Commissioner DeRoberts asked several questions directed at Mr. Corely and he answered.

There being no further business, the meeting was adjourned at 2:20 P.M.

APPROVED:



R. L. FOGLEMAN, JR., CHAIRMAN



CLINTON J. THOMPSON, SECRETARY/TREASURER

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RENEWABLE WATER RESOURCES  
BOARD OF COMMISSIONERS' CENTENNIAL AD HOC COMMITTEE MEETING

RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
MONDAY, DECEMBER 18, 2023 – 2:45 P.M.



## **ADMINISTRATION AND FINANCE COMMITTEE MEETING MINUTES**

Minutes of the Renewable Water Resources' (ReWa) Administration and Finance Committee Meeting held Monday, December 18, 2023, at 2:45 P.M. at ReWa Administrative Headquarters.

The meeting was also held virtually via ZOOM.

Committee Members Present: Committee Chairman Thomas H. Coker III, Clinton J. Thompson, Daniel P. Hamilton, Emily K. DeRoberts, and George W. Fletcher.

Non-Committee Members Present: Board Chairman R.L. Fogleman and John T. Crawford Jr., Ray C. Overstreet, and Daniel K. Holliday.

Staff Present: CEO Joel Jones, COO Rebecca West, CFO Cathy Caldwell, Technical Services Officer David Niese, Operations Services Officer Angie Price, Sustainability Services Officer Kaye Davis, Director of Engineering Becca Bowyer, Director of Resource Recovery Brian Smith, Controller Eric Girylyuk, Customer Service Supervisor Veronica Davis, IT Customer Support Manager Christopher Lienau, Executive Administrator Kendra McCaskill, and IT Desktop Support Administrator John Ryan.

Visitors Present: Will Kerr and Melissa Levin with Raftelis

The meeting was called to order by Commissioner Coker at 2:46 P.M.

### Investment Summary

The Committee reviewed the Investment Summary.

### Summary of Financial Condition

The Committee reviewed the Summary of Financial Condition.

### New Account Fee (NAF) Classification Report

The Committee reviewed the NAF Classification Report.

### Sustainability Services Scorecard

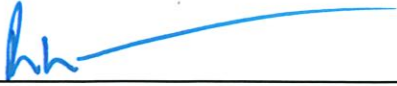
The Committee reviewed the Human Resources Scorecard.

The Committee meeting was adjourned at 2:55 pm.



RENEWABLE WATER RESOURCES  
ADMINISTRATION AND FINANCE COMMITTEE MEETING MINUTES

APPROVED:



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R.L. FOGLEMAN, JR., CHAIRMAN

  
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CLINTON J. THOMPSON, SECRETARY/TREASURER

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RENEWABLE WATER RESOURCES  
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GREENVILLE, SC 29607  
MONDAY, DECEMBER 18, 2023 – 2:15 P.M.



## **OPERATIONS AND PLANNING COMMITTEE MEETING MINUTES**

Minutes of Renewable Water Resources (ReWa) Operations and Planning Committee Meeting held Monday, DECEMBER 18, 2023, at ReWa Headquarters.

The meeting was also held virtually via ZOOM.

The meeting was called to order by Committee Chairman Daniel K. Holliday at 2:25 P.M.

Committee Members Present: Daniel K. Holliday, John T. Crawford Jr., Phyllis Henderson, and Ray C. Overstreet

Committee Members Present via Zoom: None

Committee Members Absent: Tab Patton

Non-Committee Members Present: R. L. Fogleman, Tom Coker, and George Fletcher

Non-Committee Members Present via Zoom: None

Staff Present: Chief Executive Officer Joel Jones, Chief Operating Officer Rebecca West, Chief Financial Officer Cathy Caldwell, Sustainability Services Officer Kaye Davis, Technical Services Officer David Niesse, Operations Services Officer Angie Price, Director of Business Services Julie Dacus, Director of Engineering Becca Bowyer, Director of Water Resource Recovery Brian Smith, Controller Eric Giryluk, Design Services Manager Bryan Kohart, Infrastructure Program Manager Zach Dukes, Senior Project Manager Angela Allen, IT Desktop Support Analyst John Ryan, Executive Administrative Assistant Kendra McCaskill, and Engineering Administrative Assistant Megan Turner

Other staff members were also present via ZOOM.

Visitors Present: Will Kerr and Melissa Levin with Raftelis

### 2024 Flow Monitoring Services Contract Award

Commissioner Henderson motioned that the Board award the 2024 Flow Monitoring Services Contract to CHA Companies and authorize the Chief Executive Officer to execute a contract for these engineering services in an amount not to exceed \$1,458,660.

The motion was seconded by Commissioner Crawford and carried unanimously.

Enoree Gravity Sewer Upgrade Pre-Construction Services Contract Amendment 1

Commissioner Henderson motioned that the Board amend the Preconstruction Services Contract for Garney Companies, Inc, and authorize the Chief Executive Officer to execute Amendment No. 1 for \$2,127,586.60, increasing the overall contract to a not-to-exceed amount of \$2,251,228.60.

The motion was seconded by Commissioner Overstreet and carried unanimously.

Augusta Grove Regional Pump Station Design Services & Construction Administration Contract Amendment No. 1

The O&P Committee moved to table this item indefinitely to allow staff time to confirm project information.

Augusta Grove Regional Pump Station Rights of Way and Land Acquisition

The O&P Committee moved to table this item indefinitely to allow staff time to confirm project information.

Butler Road SCDOT Relocation Rights of Way Acquisition

Commissioner Henderson motioned that the Board authorize the Chief Executive Officer and/or his designee are directed to proceed with this project and acquire through gift, purchase, or by exercise of eminent domain, rights of way and/or land over properties needed to construct, operate, and maintain the proposed infrastructure. This authority is to include, but not be limited to, the institution of any and all other actions reasonably associated with acquiring the necessary rights of way for construction.

The motion was seconded by Commissioner Crawford and carried unanimously.

There being no further business, the meeting was adjourned at 2:37 P.M.

APPROVED:

  
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R. L. FOGLEMAN, JR., CHAIRMAN

  
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CLINTON J. THOMPSON, SECRETARY/TREASURER



MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
TUESDAY, DECEMBER 18, 2023 - 3:15 P.M.



## **BOARD OF COMMISSIONERS' CAPITAL CONTRIBUTION / NEW ACCOUNT FEES WORKSHOP MINUTES**

Commissioners Present: Chairman R. L. Fogleman, Jr., Vice Chairman Emily K. DeRoberts, Secretary/Treasurer Clint Thompson, Thomas K. Coker, III, John T. Crawford, Jr., George Fletcher, Dan Hamilton, Phyllis Henderson, Danny Holliday and Ray C. Overstreet

Commissioners Absent: Tab Patton

Staff Present: Chief Executive Officer Joel Jones, Chief Operating Officer Rebecca F. West, Chief Financial Officer Cathy Caldwell, Sustainability Services Officer Kaye Davis, Technical Services Officer David Niesse, Operations Officer Angie Price, Director of Engineering Rebecca Bowyer, Director of Communications Chad Lawson, Director of Resource Recovery Brian Smith, Controller Eric Gyryluk, Strategic Communications Manager Dudley Brown, Customer Service Supervisor Veronica Davis, IT Desktop Support Administrator John Ryan, Executive Administrative Assistant Kendra McCaskill and Engineering Administrative Assistant Megan Turner

Staff Present Online: Rebecca Steifle, Senior Executive Administrator

Visitors Present: Will Kerr and Melissa Levin from Raftelis

Chairman Fogleman called the meeting to order at 3:15 pm.

Chairman Fogleman introduced CEO Jones. CEO Jones provided an overview of why the increase in the New Account Fee was being evaluated. CFO Caldwell summarized ReWa's revenue methodology. Officer Niesse began the presentation entitled "New Account Fee Workshop". The agenda was as follows:

1. Current Methodology
2. Proposed Methodology
3. New Account Fee Study – Raftelis
4. Stakeholder Discussion
5. Implementation Plan
6. Staff Recommendations

Officer Niesse began with a brief overview of ReWa's sewer service inquiries. He then explained the current methodologies of collecting the New Account Fee, as well as the Capital Contribution Fee. He explained the proposed methodology of collection:

1. Eliminate collection of the Capital Contribution fee (CCF)
2. Derive combined New Account Fee (NAF)
3. Collect New Account Fee at capacity commitment

Mr. Kerr and Ms. Levin of Raftelis reviewed the rate study prepared by Raftelis. They reviewed current fee structures and allowed methodologies for fee calculation:

1. Capacity Buy-In Approach
2. Incremental/Marginal Cost Approach
3. Combined Approach

They stated the methodology used for this study was the “combined approach” which accounted for:

1. Existing assets have some capacity to serve new customers for both systems
2. Significant growth-related capital improvement projects in near-term

The fee calculation was reviewed:

1. Determine methodology to be used
2. Identify cost of facilities based on fixed assets
3. Consider/make adjustments as necessary
4. Identify growth related capital projects
5. Derive New Account Fee per residential service unit
6. Establish equivalency or conversation table for various categories of demand

Examples of the calculations were provided, and a fee chart was shown with an existing and proposed fee based on meter size. ReWa (to include Metro's fees) was then compared on a bar graph to other southeastern utilities in SC, NC and GA for Residential Sewer New Account Fees.

Officer Niesse reviewed stakeholder concerns that were considered. Stakeholders included builders, developers, engineers, and the Home Builders Association to name a few.

Officer Niesse then reviewed several options for an implementation plan. He then put forth the following staff recommendation:

1. Eliminate the Capital Contribution Fee Methodology
2. Adopt New Account Fee Sheet (handout)
3. New Account Fee Payable at capacity commitment – February 2024
4. New Account Fee effective July 1, 2024
5. If Capital Contribution Fee paid prior to February 1, 2024, freeze New Account Fee at \$2,500 until December 31, 2025


Chairman Fogleman stated a Public Hearing will be held on January 22, 2024 to receive public comment on this matter. There being no further business for discussion, the meeting was adjourned at 4:10 P.M.

APPROVED:



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R. L. FOGLEMAN, JR., CHAIRMAN



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CLINTON J. THOMPSON, SECRETARY/TREASURER

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MINUTES  
RENEWABLE WATER RESOURCES  
561 MAULDIN ROAD  
GREENVILLE, SC 29607  
MONDAY, DECEMBER 18, 2023 - 4:00 P.M.



## **BOARD OF COMMISSIONERS' MEETING MINUTES**

Minutes of Renewable Water Resources' (ReWa) Board of Commissioners' Meeting held Monday, December 18, 2023, at ReWa Headquarters.

The meeting was also held virtually via ZOOM.

The meeting was called to order by Chairman Fogleman at 4:21 P.M.

Commissioners Present: Chair Fogleman, Vice Chair Emily K. DeRoberts, Secretary/Treasurer Clint Thompson, Thomas K. Coker, III, John T. Crawford, Jr., George Fletcher, Daniel P. Hamilton, Phyllis Henderson, Danny K. Holliday, and Ray C. Overstreet

Commissioner Present via ZOOM: Tab Patton

Staff Present: Chief Executive Officer Joel H. Jones, Chief Operating Officer Rebecca F. West, Chief Financial Officer Cathy Caldwell, Sustainability Services Officer Kaye Davis, Technical Services Officer David Niesse, Operations Services Officer Angie Price, Director of Workforce Development Jay Blankenship, Director of Engineering Rebecca Bowyer, Director of Communications Chad Lawson, Director of Information Technology Toby Louris, Director of Water Resource Recovery Brian Smith, Controller Eric Girylyuk, Design Services Manager Bryan Kohart, Customer Service Supervisor Veronica Davis, Strategic Communications Manager Dudley Brown, Environmental Health & Safety Specialist Charles Rogers, IT Desktop Support Analyst John Ryan, Executive Administrative Assistant Kendra Kennedy

Staff Present via ZOOM: IT Customer Support Manager Chris Lienau and Senior Executive Administrator Rebecca Steifle

Visitors Present: Via Zoom

Chair Fogleman presented the "Rise to the Challenge Award" from the US Green Building Council's Carolina Chapter to Design Services Manager Kohart on behalf of the Engineering Department for the J.D. Martin, Jr. Water Discovery Lab Building Project.

### Safety Moment

Environmental Health & Safety Specialist Charles Rogers provided the Safety Moment.

### Verbal Reports

Chair Fogleman provided a verbal report on the Compensation Committee Meeting held on October 14, 2023. This report was accepted as information.

Consent Agenda

Commissioner DeRoberts made a motion to approve the consent agenda. Commissioner Coker seconded the motion. Motion carries unanimously.

Administration and Finance

Committee Chairman Coker provided an update on the December 18, 2023, Investment Summary, Summary of Financial Condition and Operating Expenses by Natural Classification. Committee Chairman Coker also provided an update on the New Account Fee (NAF) Classification Report and the Human Resources Scorecard.

Operations and Planning

Committee Chairman Holliday provided information on the items listed under the December 18, 2023, Operations and Planning Committee section.

2024 Flow Monitoring Services Contract Award Resolution

The Operations & Planning Committee recommended to the Board that Renewable Water Resources award this engineering services work to CHA Companies for a cost not to exceed \$1,458,660 and that the Chief Executive Officer and/or his designee is hereby authorized to execute the contract.

Motion carries unanimously. This Resolution is made a part of these minutes.

Enoree Gravity Sewer Upgrade Pre-Construction Services Contract Amendment 1 Resolution

The Operations & Planning Committee recommended to the Board that Renewable Water Resources amend the contract with Garney Companies, Inc., and authorize the Chief Executive Officer and/or his designee to execute an amendment to bring the total contract to a not-to-exceed amount of \$2,251,228.60.

Motion carries unanimously. This Resolution is made a part of these minutes.

Augusta Grove Regional Pump Station Design Services & Construction Administration Contract Amendment No. 1 Resolution

On motion by Commissioner Fogleman and seconded by Commissioner DeRoberts, this item was tabled until more research could be gathered to make a more informed decision.

Motion carries unanimously.

Augusta Grove Regional Pump Station Rights of Way and Land Acquisition Resolution

On motion by Commissioner Fogleman and seconded by Commissioner DeRoberts, this item was tabled until more research could be gathered to make a more informed decision.

Motion carries unanimously. This Resolution is made a part of these minutes.

Butler Road SCDOT Relocation Rights of Way Acquisition Resolution

The Operations & Planning Committee recommended to the Board that Renewable Water Resources' Chief Executive Officer and/or his designee are directed to proceed with this project and acquire through gift, purchase, or by exercise of eminent domain, rights of way and/or land over properties needed to construct, operate, and maintain the proposed infrastructure. This authority is to include, but not be limited to, the institution of any and all other actions reasonably associated with acquiring the necessary rights of way for construction.

Motion carries unanimously. This Resolution is made a part of these minutes.

Unfinished Business

Nominating Committee Chair Holliday put forth a recommendation from the Committee for the following to be voted on as the Officers for the 2024 Board year:

R.L. (Chip) Fogleman, Jr. – Chair  
Emily K. DeRoberts – Vice Chair  
Clinton J. Thompson – Secretary/Treasurer

The motion did not require a second coming from Committee. There was no discussion and the vote passed unanimously.

New Business

Centennial Projects

Centennial Ad Hoc Committee Chairman Fletcher provided a brief update to the Board regarding the Centennial projects. He informed the Board that a full presentation will be made to the Board in January.

Other Business

CEO Jones provided a summary of the "January Look Ahead", a handout provided to the Commissioners.

Executive Session

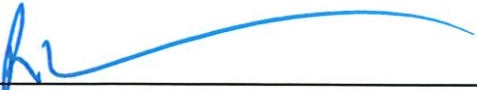
None

There being no further business, Commissioner Henderson made a motion at 4:41 p.m. to adjourn the meeting. Commissioner Coker seconded the motion. The motion carries unanimously. The meeting was adjourned.




RENEWABLE WATER RESOURCES  
BOARD OF COMMISSIONERS' MEETING

APPROVED:



R. L. FOGLEMAN, JR., CHAIR



CLINTON J. THOMPSON, SECRETARY/TREASURER

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