

Monday, April 24, 2023 Board of Commissioners' Meeting

AGENDA
Renewable Water Resources
561 Mauldin Road
Greenville, SC 29607
Board Room
https://us02web.zoom.us/j/87295842766
4:00 P.M.

1. Call to Order

1.01 Call to Order

2. Welcome

- 2.01 Commissioners Present
- 2.02 Staff Present
- 2.03 Visitors Present

3. Pledge of Allegiance/Prayer

3.01 Pledge of Allegiance/Prayer

4. Awards/Presentations

- 4.01 SCDHEC Facility Excellence Awards present. Chairman Fogleman
- 4.02 Presentation: Multi-Jurisdiction: Atility has and regation Plan for MetroConnects and ReWa presented by Ned Fernandex with IFC

5. Safety Moment

5.01 Safety Moment by Sustainability Serva 3 Officer Davis - NO ACTION REQUIRED

6. Activity Update

6.01 Chief Executive Officer's Report - NO ACTION REQUIRED

7. Consent Agenda*

- 7.01 Minutes of the February 27, 2023 Board of Commissioners Centennial Ad Hoc Committee Meeting**
- 7.02 Minutes of the March 17, 2023 Board of Commissioners Policy Governance Ad Hoc Committee Meeting**
- 7.03 Minutes of the March 20, 2023 Board of Commissioners Administration & Finance Committee Meeting**
- 7.04 Minutes of the March 20, 2023 Board of Commissioners Operations & Planning Committee Meeting**
- 7.05 Minutes of the March 20, 2023 Board of Commissioners and Leadership Informational Meeting**
- 7.06 Minutes of the March 20, 2023 Board of Commissioners Meeting**

8. Administration & Finance - April 24, 2023

- 8.01 Investment Summary 03-31-23 NO ACTION REQUIRED
- 8.02 Summary of Financial Condition 03-31-23 NO ACTION REQUIRED
- 8.03 Operating Expenses by Natural Classification 03-31-23 NO ACTION REQUIRED
- 8.04 New Account Fee Classification Report NO ACTION REQUIRED
- 8.05 Sustainability Services Scorecard NO ACTION REQUIRED

9. Operations & Planning - April 24, 2023

- 9.01 Wet Weather Program Engineering Services (Phase 6) Contract Amendment No. 6 (Memo, Resolution)**
- 9.02 Pelham WRRF Influent Pump Station Improvements Design Services Contract Amendment No. 2 (Memo, Map, Resolution)**
- 9.03 Verbal Briefing on Upcoming Projects and Items of Interest NO ACTION REQUIRED

10. Unfinished Business

10.01 Unfinished Business

11. New Business

11.01 New Business

12. Other Business

12.01 Other Business

13. Executive Session

13.01 Receipt of Legal Advice Regarding the Poter and ttleme 2 of Legal Claims and Separately Proposed Contractual Agreements

14. Post Executive Session

14.01 Action on Items in Executive Section, apply ble

15. Adjournment

15.01 Adjourn the Meeting

16. Meeting Disclosures

- 16.01 *Consent Agenda: All matters listed under Consent Agenda are considered non-controversial Board action items and are approved as a set with one action. If discussion is desired on an item, it will be removed from the Consent Agenda and placed on the regular Board meeting agenda.
- 16.02 **Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.



Monday, April 24, 2023 Operations and Planning Committee Meeting

AGENDA
Renewable Water Resources
561 Mauldin Road
Greenville, SC 29607
Board Room
2:30 P.M.

1. Call to Order

1.01 Call to Order

2. Welcome

- 2.01 Commissioners: Committee Chair Danny Holliday, John T. Crawford Cr., Phyllis Inderson, Ray Overstreet, Tab Patton
- 2.02 Non-Committee Members and Staff Present
- 2.03 Recognition and Introduction of Visitors Present

3. Wet Weather Program Engineering Services (Phas to Contract Amendment No. 6

3.01 Wet Weather Program Engineering Services (Phase 6) - Contract A. Indiment No. 6 (Memo, Resolution)**

4. Pelham WRRF Influent Pump Station Improvements Design Services Contract Amendment No. 2

4.01 Pelham WRRF Influent Pump Station Impovement Services Contract Amendment No. 2 (Memo, Map, Resolution)**

5. New Business

5.01 Verbal Briefing on Upcoming Rejects and It ans of Interest - NO ACTION REQUIRED

5.02 Presentation: Multi-Jurisdictional Deby Holard Mitigation Plan for MetroConnects and ReWa presented by Ned Fernandex with IFC

6. Unfinished Business

6.01 Unfinished Business

7. Other Business

7.01 Other Business

8. Meeting Disclosures

8.01 **Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.

9. Adjournment

9.01 Adjourn the Meeting

DATE: April 24, 2023

TO: Board of Commissioners

FROM: David Rankin

CC: Joel Jones, David Niesse, Becca Bowyer

SUBJECT: Wet Weather Program Engineering

Services (Phase 6) – Contract Amendment

No. 6



BOARD OF COMMISSIONERS' MEMORANDUM

Brown and Caldwell continues to provide support on the implementation of the Wet Weather Program. Phase 4 (assessment of the Marietta, Georges Creek, Piedmont Regional, and Durbin WRRF service areas) and Phase 5 (hydraulic modeling support; capital planning for Georges Creek, Piedmont Regional, Durbin Creek, and Marietta WRRF service areas, submetering support, and subdistrict coordination) is ongoing.

Phase 6 engineering services will continue the effort to evelop and implement the Wet Weather Program with a focus on the following tasks:

- Stakeholder collaboration and subdistrict coordination.
- Private property I/I reduction policy suppor
- Continued CMOM implementation, subdistrict Vanning and regulatory support.
- Capital program support to include sangario development.
- Annual progress reports for each WI RESIDENT
- Maintenance of a Wet Weather Data A atform.

Staff has negotiated a scope and see with Brown and Caldwell for Amendment 6 for their continued Engineering Services Later 15 Wet Weather Program.

Project Name	Vet Yeather Program
Project Number	1206
Firm	F own and Caldwell
Not-to-Exceed Cost	3 1,403,416
Amendment No.	6
Previous Contract Value	\$ 8,165,679
Total Contract Value	\$ 9,569,095
Contracting/Selection Method	Professional Services Agreement (RFQ)

Staff recommends the Board award the Wet Weather Program Engineering Services Amendment No. 6 to Brown and Caldwell and authorize the Chief Executive Officer to execute Amendment No. 6 for \$1,403,416 increasing the overall contract to a not-to-exceed amount of \$9,569,095.

BOARD OF COMMISSIONERS' RESOLUTION



Wet Weather Program Engineering Services (Phase 6) – Contract Amendment No. 6

WHEREAS, the Wet Weather Program Engineering Services Contract Amendment will provide I/I program framework; I/I program and policy development; capacity planning; and compliance implementation. Primary tasks within Phase 6 Contract Amendment will include continued program management, private property I/I analysis, CMOM program support, continued policy and program implementation, continued subdistrict I/I reduction assessment, and coordination, and annual wet weather program review; and

WHEREAS, Brown and Caldwell has previously been awarded \$8,165,679 for Engineering Services through Amendment 5 of the Wet Wester Program; and

WHEREAS, Staff has negotiated a fee not to keed \$1,4,3,416 for Amendment 6 of the Engineering Services;

NOW, THEREFORE, BE IT RESOLVED that Reveable Water Resources does hereby amend the contract with Brown and Caldward authorize the Chief Executive Officer and/or his designee to execute an amendment to being total contract to a not-to-exceed amount of \$9,569,095.

The above Resolution, up a motion duly hade, was passed and approved by the Board of Commissioners of Renewable Vater and the second are regular meeting held on the 24th day of April 2023.

R. L. FOGLEMAN, JR., CHAIRMAN

CLINTON J. THOMPSON, SECRETARY/TREASURER

DATE: April 24, 2023

TO: Board of Commissioners

FROM: Bryan Kohart

CC: Joel Jones, David Niesse, Becca Bowyer

SUBJECT: Pelham WRRF Influent Pump Station

Improvements Design Services Contract

Amendment No. 2



BOARD OF COMMISSIONERS' MEMORANDUM

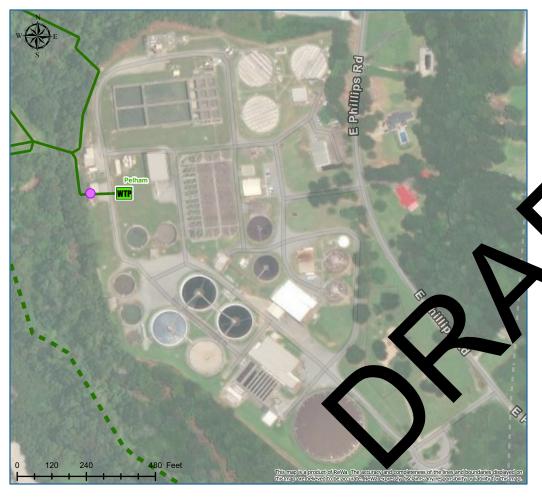
The Pelham WRRF Influent Pump Station Improvements project intends to replace existing influent pumps, VFDs, and appurtenances, as well as provide new controls. Additional scope has been identified to replace the four (4) influent screens due to age, recent repair history, and difficulty sourcing repair parts. Staff has negotiated a scope and fee with Brown and Caldwell for additional design services.

Project Name	Pelham WRRF Influent Py . Station Improvements
Project Number	PB27
Firm	Brown and Caldwell
Not-to-Exceed Cost	\$ 210,800
Amendment No.	2
Previous Contract Value	\$ 645,000
Total Contract Value	\$ 855,800
Contracting/Selection	Indefinite Delivery antract
Method	

Staff recommends the Board award the Formal WRRF Influent Pump Station Improvements Design Services to Brown and Calcarell and authorize the Chief Executive Officer to execute contract Amendment No. 2 for \$10,800, increasing the overall contract to a not-to-exceed amount of \$855,800.

Pelham Influent Pump Station Replacement





Project Description

Project Number: PB27 Project Manager: David Rankin

Project Status: Active Project Commitment: Committed Study

This project ocludes the construction of a new 50 MGD influent pump station (LOS Recommendation). (Previously UK00573)

Project Information

Rudget Category: WRRF Facilities

udget Subcategory: Liquid Train Assets

Project Driver: Renewal & Replacement WRRF Basin: Pelham

Project Priority Score: 219 Total Budget: \$8,467,153

County: Greenville Co. Budget Spent Prior FYs: \$176,653

River Basin: Enoree River Total Budget Current FY: \$452,500

Map Legend Other Projects ■ ReWa Pump Station ■ Proposed Pump Station ■ ReWa WRRF ■ Proposed WRRF Facility ■ ReWa Force Main ■ Proposed Force Main ■ Proposed Gravity Main ■ Subdistrict Sewer



Project Phase	Duration (Months)	Estimated Start Date	Estimated Completion Date	Total Budget
Study	20	2021-01-01	2022-09-29	\$149,500
Design	19	2022-03-03	2023-10-15	\$477,500
Bidding	3	2023-10-16	2024-01-14	\$18,000
Construction	18	2024-01-15	2025-07-08	\$7,820,000

BOARD OF COMMISSIONERS' RESOLUTION



Pelham WRRF Influent Pump Station Improvements Design Services Contract Amendment No. 2

WHEREAS, the Pelham WRRF Influent Pump Station Improvements project consists of replacement of the influent pumps, VFDs, controls, and related appurtenances to maintain operational functionality and provide long-term improvements; and

WHEREAS, additional scope has been identified to replace the four (4) influent screens; and

WHEREAS, Brown and Caldwell has previously been warded \$645,000 for performing the engineering design of the project; and

WHEREAS, Staff has negotiated a fee not 3 exceed \$210,000 for additional design services;

NOW, THEREFORE, BE IT RESOLVED that Relevable Water Resources does hereby amend the contract with Brown and Caldwer and thorize the Chief Executive Officer and/or his designee to execute an amendment to be up the total contract to a not-to-exceed amount of \$855,800

The above Resolution, up in more than made, was passed and approved by the Board of Commissioners of Renewable Water Resources at a regular meeting held on the 24th day of April 2023.

ATTEST:	R. L. FOGLEMAN, JR., CHAIRMAN
CLINTON J. THOMPSON, SECRETARY/TREA	ASURER



Monday, April 24, 2023 Administration and Finance Committee Meeting

AGENDA
Renewable Water Resources
561 Mauldin Road
Greenville, SC 29607
Board Room
3:15 PM

11. Adjournment

11.01 Adjourn the meeting

12. Meeting Disclosures

Board Room 3:15 PM
1. Call to Order
1.01 Meeting Called to Order
2. Welcome
2.01 Committee Members: Committee Chair Tom Coker, Clint Thompson Emily K. & Roberts, & George Fletcher
2.02 Non-Committee Members and Staff
2.03 Recognition and Introduction of Visitors Present
3. Investment Summary
3.01 Investment Summary 03-31-23 - NO ACTION REQUIRE
4. Summary of Financial Condition
4.01 Summary of Financial Condition 03-31-2 NO March PEQUIRED
5. Operating Expenses by Natural Characteristicate
5.01 Operating Expenses by Natura Classification 03-32-23 - NO ACTION REQUIRED
6. New Account Fee Classification eport
6.01 New Account Fee Classification Report O ACTION REQUIRED
7. Sustainability Services Scorecard
7.01 Sustainability Services Scorecard - NO ACTION REQUIRED
8. New Business
8.01 New Business
9. Unfinished Business
9.01 Unfinished Business
10. Other Business
10.01 Other Business

12.01 **Following Board review and approval, this item will be made available to the public upon request based on ReWa's Public Information Policy approved May 23, 2011.



Renewable Water Resources Cash and Investment Summary March 31, 2023

	Interest Rate	Febi	Balance ruary 28, 2023	Ma	Balance arch 31, 2023	Period Change				
Cash and investments by institution					_					
U.S. Bank debt service fund ¹	0.001%	\$	7,577,592	\$	7,808,581	\$	230,989			
Southern First Bank MM	4.600%		17,353,445		29,422,709		12,069,264			
Southern First Bank MM NAF	4.600%		608,34		610,722		2,376			
UBS Financial Services	0.466%		4,629		4,696,130		66,920			
UBS Financial Services NAF	0.892%		12,5,8,67-		13,165,067		176,393			
MBS-Multi Bank Securities	0.606%		7,679,642		1,434,537		(245,105)			
SC Local Government Investment Pool NAF	4.854%		994,166		998,264		4,098			
SC Local Government Investment Pool	4.854%		.03,754		104,181		427			
Truist checking	0.350%		340,211		9,573,058		4,232,847			
Truist new account fee	0.050%		4),984		501,014		1,030			
Truist Peters Creek	0.050%		76,253		76,414		161			
Petty cash		Y	2,859		2,835		(24)			
Total funds		\$	51,854,136	\$	68,393,512	\$	16,539,376			
Less: Restricted funds	Y									
U.S. Bank debt service fund ¹		\$	7,577,592	\$	7,808,581	\$	230,989			
Bond covenant: operations & maintenance	•		4,195,780		4,195,780		-			
Total restricted funds			11,773,372		12,004,361		230,989			
Total unrestricted funds ³			40,080,764		56,389,151		16,308,387			
Less: Committed and assigned funds										
Committed: new account fee ⁴			10,204,380		9,944,069		(260,311)			
Assigned: emergency ⁵			2,083,111		2,083,111					
Total committed and assigned funds			12,287,491		12,027,180		(260,311)			
Total available funds		\$	27,793,273	\$	44,361,971	\$	16,568,698			

- 250 days of cash on hand: unrestricted cash and investments divided by total operating expenses before depreciation, expressed in number of days.
- ⁴ Monies received from new account fees committed to fund capacity increases.

⁵ Monies assigned for emergency expenditures.



¹Funds held in trust for upcoming principal and interest payments in accordance with section 4.08 of the series resolution adopted December 6, 2004.

² Funds restricted for operating & maintenance expenses in accordance with the bond resolution adopted June 14, 2010.

³ Unrestricted funds are generally available and not legally restricted. While unrestricted cash reserves are generally available, it is ReWa's policy to maintain the following liquidity target:

Renewable Water Resources Summary of Financial Condition January 1, 2023 - March 31, 2023

	FY 2023 Budget			YTD Budget		YTD Actual	Favorable nfavorable) USD	Favorable (Unfavorable) %
Revenue								
Domestic and commercial	\$	94,647,970	\$	23,661,992	\$	24,586,094	\$ 924,102	4%
Industrial		8,557,600		2,139,400	4	2 ,036,835	(102,565)	(5%)
New account fee (NAF)		10,000,000		2,500,000		2,793,250	293,250	12%
Septic haulers and other		760,000		190,000		162,853	(27,147)	(14%)
Unrestricted investment revenue		250,000		62,500		320,218	257,718	412%
Investment fair value adjustment		-				46,616	246,616	(100%)
Miscellaneous revenue		190,000		.,500		872,689	825,189	1737%
Gross revenue	\$	114,405,570	\$	28,60 39	\$	31,018,555	\$ 2,417,163	8%
Expense			4					
Administration			1					
Administrative finance	\$	11,701,655	\$	2 19,053	\$	2,697,621	\$ (18,585)	(1%)
Business services		3,105		784,873		680,917	103,956	13%
Human resources		3,727,725		577,009		502,060	74,949	13%
Information technology		3,6, 1,398		1,211,561		980,900	230,661	19%
Technical operations		$-\mathbf{V}$						
Collections & maintenance		o, 76,62		1,557,519		1,442,760	114,759	7%
Engineering		88、361		199,309		355,607	(156,298)	(78%)
Regulatory services		7,321		1,783,956		1,418,498	365,458	20%
Water resource recovery facilities		13,427,970		3,387,852		3,287,839	100,013	3%
Total O&M departmental expense		5 49,361		12,181,115		11,366,202	814,913	7%
Debt service		33,919,657		27,006,230		26,969,756	36,474	0%
Total operational expense & debt	\$	84,269,018	\$	39,187,345	\$	38,335,958	\$ 851,387	2%
Contribution to capital					\$	(7,317,403)		

Renewable Water Resources Operating Expenses by Natural Classification January 1, 2023 - March 31, 2023

		March 2023 YTD	March 2023 YTD	(Favorable)/U	%
Operating Expenses	2023 Budget	Budget	Actual	Variance	Variance
Employee related expenses					
Salaries	\$ 15,012,905	\$ 3,526,484	\$ 3,493,132	\$ (33,352)	(0.9%)
Payroll taxes	1,133,138	269,460	256,681	(12,779)	(4.7%)
Insurance	1,843,195	451,324	437,765	(13,559)	(3.0%)
OPEB	1,700,000	201,000	198,372	(2,628)	(1.3%)
Retirement	2,678,836	634,698	598,620	(36,078)	(5.7%)
Uniforms	128,387	38,077	14,884	(23,193)	(60.9%)
Workers' compensation insurance	212,869	-	-	-	-
Unemployment	5,000	1,250	-	(1,250)	(100.0%)
Employee wellness	245,704	61,426	60,727	(699)	(1.1%)
Utilities					
Utilities	4,677,888	1,158,178	009,971	(148,207)	(12.8%)
Telephones and communications	342,506	70,527	54,168	(16,359)	(23.2%)
Contracted Services					
Customer service & billing	3,580,223	888,651	753,529	(135,122)	(15.2%)
Contracted services	5,275,349	1,610,901	12,825	(298,076)	(18.5%)
Solids disposal	3,107,138	776 35	5 655	(260,130)	(33.5%)
Materials, supplies, and maintenance					
R&M equipment	1,296,551	41,889	223,314	(118,575)	(34.7%)
R&M building and grounds	493,659	5,00	120,289	(24,715)	(17.0%)
R&M electrical	448,162	11. 5	210,401	97,626	86.6%
Laboratory equipment and supplies	128,17	42,6	29,328	(12,679)	(30.2%)
Vehicle supplies	170,01	45,768	34,569	(11,199)	(24.5%)
Office and cleaning supplies	236,080	285	38,941	(11,444)	(22.7%)
Equipment supplies	44,420	20,000	1,477	(19,123)	(92.8%)
Gasoline	2,260	37,562	49,794	12,232	32.6%
Fuel oil	18 100	46,838	26,670	(20,168)	(43.1%)
Tools	2 650	9,488	5,847	(3,641)	(38.4%)
Chemicals				,	,
Chemicals	,333,167	642,696	808,283	165,587	25.8%
Administration and other		,	,	•	
General insurance	14,676	581,547	687,862	106,315	18.3%
Contingency	2,0,000	-	· -	-	-
Legal	300,000	75,000	64,373	(10,627)	(14.2%)
Public relations	481,000	120,625	250,246	129,621	107.5%
Bad debt	300,000	-	(37,309)	(37,309)	(100.0%)
Administrative expenses	496,775	68,582	58,450	(10,132)	(14.8%)
Training, professional & travel	7	,	,	(-, -,	, - ,
Travel	162,616	45,323	32,701	(12,622)	(27.8%)
Employee professional expenses	436.914	106.265	53.637	(52,628)	(49.5%)
Total Operating Expenses	\$ 50,349,361	\$ 12,181,115	\$ 11,366,202	\$ (814,913)	(6.7%)

Renewable Water Resources NAF Classification Report



	Subdivision			Multi-family				Individual Home				Septic to Sewer				Mixed Use				Commercial					Retail				Totals			
		FY22		FY23		FY22		FY23	FY22 FY23		FY23	FY22 FY23		FY23	FY22			FY23		FY22		FY23	FY22		FY23		FY22		FY23			
January	\$	257,500	\$	342,500	\$	-	\$	3,750	\$	20,000	\$	27,500	\$	-	\$	7,500	\$	5,667	\$	146,250	\$	72,500	\$	142,500	\$	-	\$	48,450	\$	355,667	\$	718,450
February		792,500		815,000		537,500		5,000		50,000		52,500		-		5,000		1,108		45,000		67,500		80,000		-		24,300		1,448,608		1,026,800
March		1,340,000		745,000		-		3,750		65,000		33,750	7,500			5,000 286,600			286,600 10,000			97,500	37,500			2,700		18,000		1,799,300		853,000
April		715,000				-				77,500			7,500				172,658					102,500			-				1,075,158		-	
May		540,000				20,000				70,000				5,000				419,692				175,000				333,600				1,563,292		-
June		718,750				422,217				95,000			2,500				1,425				105,000			62,500					1,407,392		-	
July		422,500				1,250				67,500				-			-			340,000				4,700					835,950		-	
August		382,500				890,000				37,500				5,000			9,900					35,000			-					1,359,900		-
September		617,500				23,750				80,000				5,000					47			75,000				126,600				927,850		-
October		524,500				16,875				81,875				7,500				8,934				77,500				14,700				731,884		-
November		507,500				6,875				45,000				2,500								50,000				9,000				620,875		-
December		957,500				7,500				75,000				2,500				1,447				115,000				6,300				1,175,247		
Totals	\$	7,775,750	\$	1,902,500	\$	1,925,967	\$	12,500	\$	764,375	\$	113,750	\$	45,000	\$	17,500	\$	17,430	\$	1,250	\$	1,312,500	\$	260,000	\$	560,100	\$	90,750	\$	13,301,122	\$	2,598,250

Refunds

Receivables / Outstanding Deposits

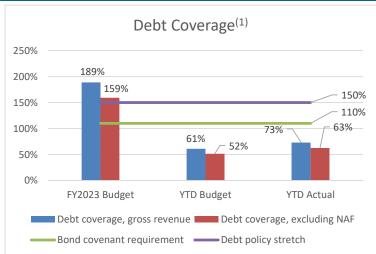
New Account Fees per the Summary of Financial Condition

\$ (15,008) \$ 2,500 \$ 195,000 \$ 13,288,614 \$ 2,793,250

Sustainability Services Scorecard

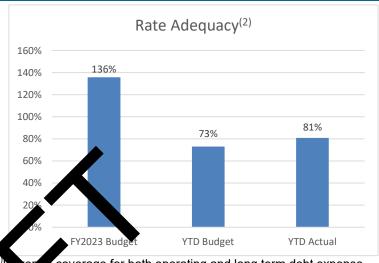
		2022	2023 YTD	Jan	Feb	Mar		 	 		
	Overall Turnover %	18%	1.7%	0.6%	0.0%	1.1%					
ь	Terminations	32	3	1	0	2					
tenti	New Hires (FTE's)	29	7	3	2	2					
/Rei	Headcount (full time, no commissioners)	178	180	180	180	181					
iting	Open Positions	13	15	14	15	16					
Recruiting/Retention	Overtime Hours	5,808	1,485	595	345	545					
ď	Manhours (Exempt and Non-Exempt) - not including OT	322,564	80,996	25,453	26,101	29,442					
	Vacancy Rate	9%	12%	12%	12%	11%					
	Near Misses	3	-	0	0	0					
w	Recordables	2	-	0	0						
Safety and Wellness	Lost Time	1	-	0	9	0					
We⊪	Vehicle Incident	14	9	1	3	5					
nd \	Potential Hazards	20	6	3	3	X					
ety a	Nurse Practitioner Visits	1,288	367	135	17	11s					
Safe	Health Plan Savings	\$ 81,721	\$ 33,606	\$ 14,803	2,514	30					
	Productivity Savings	\$ 130,224	\$ 37,048	4 43,628	\$ 9	\$ 11,609					
	Formal Wellness Activities/Programs	16		2	4	6					
Training and Develop.	Training Hours	2,936	950		3.8	583					
Trai at Deve	Average Training Hours Per Employee	10-	5.8.	0.55	2.04	3.22					
-iuni Sr	Social Media Followers (FB, IG, LI, twitter)		58	086	3,145	3,242					
Communi- cations	Off campus/-n-the community outreach opportunities			2	3	9					
ပိ	Tours/Visits on site			1	3	6					

Key Operating Metrics



(1)Percentage of revenue after operating expense to cover long term debt payments





(2) Program of coverage for both operating and long term debt expense

Oth r F and Highlights

111 11 10118

op 5 pplier project expenses YTD	
Clam & Associates, Inc	\$ 1.8
Reeves Young LLC	0.8
Harper Corporation	0.7
State Utility Contractors, Inc.	0.7
J.L. Construction Co., Inc.	0.7